



# Building strength, stability and self-reliance through shelter

HABITAT FOR HUMANITY SOUTH AFRICA  
ANNUAL REPORT FY2017  
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[habitat.org.za](http://habitat.org.za)

ROBERT QOMOYI  
Habitat for Humanity South Africa



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## OUR VISION

**A world where everyone has a decent place to live**

## OUR MISSION

**Seeking to put God's call into action, HFHSA brings people together to build homes, communities and hope**

## OUR PRINCIPLES

- |  |                                    |
|--|------------------------------------|
| <b>1) Demonstrate the love of God</b>                          | <b>2) Focus on shelter</b>         |
| <b>3) Advocate for affordable housing</b>                      | <b>4) Promote dignity and hope</b> |
| <b>5) Support sustainable and transformational development</b> |                                    |

## OUR VALUE PROPOSITION

**Bringing people together to provide decent shelter, improve livelihoods and reduce housing poverty for low-income families**

## OUR DEVELOPMENTAL APPROACH

**People - Public - Private - Partnership (P4)**

**PATRICK KULATI**

## NATIONAL DIRECTOR'S OVERVIEW

### PATRICK KULATI

I joined Habitat for Humanity South Africa (Habitat SA) on 3 October 2016, during a World Habitat Day build event. I remember it very well because on that day I went straight from home to my first Habitat Build held in Mfuleni, Cape Town. Since most of the staff did not know me, I snuck in quietly and observed what was happening. When they finally recognised me, they welcomed me wonderfully. As the morning progressed, I got to see Habitat SA making a difference in the lives of the families living in that community. It was encouraging to see corporate volunteers working in the heat giving of their energy, time and resources to improve the lives of the homeowners. When I spoke to some of the homeowners, they expressed how blessed they were by what Habitat SA was doing in the community. What a blessed introduction! That afternoon, I drove away feeling enriched with an assurance that housing poverty can be overcome when different sectors cooperate. I will forever cherish that memory.

A month later, during my first Board meeting, the Board gave me a task and a mandate to turn Habitat SA around; make it relevant and improve its financial position. One of the first things we did was a strategic review to identify areas of improvement. Over the next few months, we worked together with all staff to develop a new three year strategic plan for Habitat SA.

In order to be able to execute the strategic plan, we refined it further into a clear and implementable business plan with focus areas and targets. Our strategic and business plans prioritise a focus on volunteer build events as catalysts for broader community development impact. In other words, Habitat SA aims to do more than just build events in a community; we aim to train households on how to fix their homes themselves and on the rights and responsibilities of home ownership.

In addition, we capacitate community leadership structures to take ownership of their own development and facilitate partnerships with donors to further support the community.

The idea is that people should view their homes and communities as assets worthy of their investment and care.

The next step was to restructure the organisation and design a structure whereby we could implement the plan cost effectively and efficiently. The restructuring was one of the most emotionally and spiritually draining experiences because it meant that we had to reduce staff numbers. As a result, we sadly parted ways with some of our key staff members. It was emotionally unsettling for many of the remaining staff members because it created a tremendous amount of uncertainty. As bruising as the process was, we are beginning to make headways. Our new structure is gradually stabilising and settling.

The strategic clarity and direction, the restructuring as well as some cost containment measures led to improvements in Habitat SA's cash-flow and financial situation. The cost containment activities included moving our offices from Newlands to Pinelands (almost halving our rental costs) and selling some assets such as vehicles that we did not need in order to reduce high operational costs. We improved our financial efficiencies by cutting travel and other non-essential activities. As a result of the restructure and the measures we have implemented, the external audit report shows that in June 2017 we have drastically reduced the R3,5 million deficit to a deficit of R892k. Our books are gradually getting better and we continue to build on this.

Our team is looking ahead to the new financial year with vigour and fortitude. Going forward, our objectives are:

- to grow our **build events portfolio**
- to increase our **partnerships with corporate companies and government**
- to improve our **community development impact**
- to increase our **income**
- to **motivate and build cohesion** among the staff

As we look forward with courage, we look back with pride; pride in what we have achieved so far. We are proud of our Board for their leadership and the previous management for starting the journey. I am grateful to my predecessor, Paul Durrant for setting up the systems. Others such as Cheryl-Lynn Roziers, Salisha Lauton, Crystal West, Adrienne Burke and Magriet du Preez have moved on in their careers. It was with a heavy heart that we said farewell to Sue Johnson after 15 years of loyal and dedicated service. To all, I say thank you. Above all, I thank God for His divine interventions, bringing us from the brink to our launching pad. He deserves our honour and praise.



**Patrick Kulati**  
National Director



**BRIAN HILLIARD**

## BOARD CHAIRMAN'S OVERVIEW

### BRIAN HILLIARD

July 2016 to June 2017 was a tough year for Habitat for Humanity SA in more ways than one. For the first time in my nine years to date on the Board we were required to ask our parent, Habitat for Humanity International (HFHI), for financial assistance to cover our monthly overheads. We have come a long way to restoring our organisation and finances since then.

During this time our previous National Director, Paul Durrant, resigned and was replaced by Patrick Kulati in October 2016. Since his arrival, a new strategy has been adopted for the company for the next three years. The new strategy, coupled with a strong business plan, will enable the company to become financially sound again as well as continue to steer us in the direction of making an impact on the lives of low-income people in our beloved country. We are indebted to HFHI who assisted us strongly with our strategic plan and all the accompanying skills to enable us to implement the business plan.

The main change in the new strategy is a reversion to facilitate volunteer build events on a scale even greater than we have done in the past. The possibility for stakeholders to be involved in volunteer builds will not only exist in Gauteng and Western Cape but also, for the first time in quite a few years, in KwaZulu Natal.

At the end of the year the Board said farewell to two key members, Diane Ritson, my Vice-Chairperson and Sean McGivern, Chairman of the Finance Committee. A big thank you to them for the many hours of assistance they provided during their stay on the Board.

It is with confidence that I look forward to the year ahead.

A handwritten signature in blue ink, appearing to read 'Brian Hilliard'.

**Brian Hilliard**  
Chairman



**No matter who we are or where we come from, we all deserve a decent life. We deserve strength and stability.**

Currently, South Africa is one of the world's most unequal societies with approximately 12 million South Africans living in extreme poverty. The current housing backlog is in excess of 2 million units despite the delivery of over 3 million housing units and opportunities through various government subsidy programmes since 1994. High rates of urbanisation, population growth, financial constraints and rising development costs have made it impossible to keep pace with the demand for housing. There is an urgent need to address shelter poverty and livelihoods in an innovative and sustainable manner.

**At Habitat for Humanity SA, this is what unites us.**

## SA HOUSEHOLD STATISTICS 2016

Source: Statistics South Africa, CS 2016\*

over **30,4 million**  
South Africans living  
in poverty in 2015

**70.7%**

**Households without  
a geyser (hot water)**

**11 357 270**



**10.07%**

**Households without  
access to piped water**

**1 704 556**



**1.69%**

**Child-headed homes  
between 10-19 years**

**279 297**



Growing up in poverty  
is one of the greatest  
threats to healthy childhood  
development.

**55.91 million**  
**Population**



**>2million**  
**Housing backlog**

Informal dwelling/  
shack in backyard,  
Informal dwelling/s  
hack not in backyard  
(e.g. in an informal/  
squatter settlement  
or on a farm)



**16.9 million**  
**Households**

**4%**

**Households without  
refuse removal service**

**669 485**

**39.4%**

**Households without  
a flush toilet**



Those living in informal dwellings have  
decreased slightly from **16,2% in 1996**  
to **13% in 2016**



**13%**

**Households  
are Informal Dwellings**

**2 193 968**



**34.32%**

**Households without  
secure land tenure**

**5 745 159**



**3,3 Average household size**







It is estimated that about 17% of South African households considered to be living in inadequate housing earn between R3 500 and R12 800 per month and are excluded from the fully-subsidised as well as mortgage-financed housing market. This estimate is that approximately 3,5 million households do not have access to either of the aforementioned options and is illustrative of the inability of the poor to access the property market. A national discussion is required on the future funding of housing in South Africa and the role of the government, the private sector and individual households in providing housing and creating integrated and sustainable human settlements. This links inextricably to goal 11 of the **Sustainable Development Goals**, which seeks to make cities and human settlements inclusive, safe, resilient and sustainable.

The **National Development Plan 2030** is the overarching planning document for government, which sets out the goals and targets to be achieved by 2030. A core tenet of the plan is **active citizenry**, which spreads development responsibility across all players including the private sector, government, civil society and every South African citizen. Habitat for Humanity SA has close alignment with this imperative and active citizenry is a strategic driver in all of its work.

\*numbers and percentages based on 16.9million households surveyed



## FY17 YEAR IN NUMBERS

GAUTENG	No of houses built	Individuals*		
ORANGE FARM	14	1 079		
CAPE TOWN	No of houses built	Individuals*		
PELICAN PARK	1	564		
MFULENI	19	305		
KWAZULU NATAL	No of houses repaired	Individuals*		
ETHEMBENI	9	124		
UMGABABA	0	1 366		
	No of volunteers engaged	No of volunteer hours		
VOLUNTEERING	1 589	12 635		
	Policy positions developed and promoted	Actions taken by advocates	No of policy changes successfully enacted	People affected by a policy change
ADVOCACY	8	311	1	20 000

\*Individuals: community members trained/engaged/information shared

## SCHEMATIC PRESENTATION OF HABITAT SA'S STRATEGY

### OUR PROGRAMMATIC LINES OF BUSINESS

**ACTIVATE**  
BUILD EVENTS

**CAPACITATE**  
COMMUNITIES FOR  
DEVELOPMENT

**ADVOCATE**  
FOR POLICY  
CHANGE

**GENERATE**  
INCOME

### ACTIVE CITIZENSHIP

Bringing people together  
to build homes

Bringing people together  
to build communities

Bringing people together  
to build hope by  
changing systems, policies  
and attitudes to achieve  
decent shelter for all

Bringing people together  
to build financial  
resources

### MONITORING, EVALUATION AND LEARNING

### ORGANISATIONAL SUSTAINABILITY

**BOARD**

**ORGANISATIONAL  
SYSTEMS**

**STAFF**



**NOMATHEMBA NDLELA**  
Habitat for Humanity South Africa

An integral part of the work of Habitat for Humanity South Africa and one that distinguishes the organisation from others involved in similar work is our commitment to real transformation by **engaging volunteers** to improve shelter-related conditions for low-income families.

As part of a 40 year old global Habitat for Humanity International brand, with over two decades of experience and expertise in working directly with communities, we are well positioned to partner with government, donors and the private sector to expedite housing delivery for South Africa's poor.



**PATRICK KULATI**  
Habitat for Humanity South Africa

## STAKEHOLDER EVENT

### 23 FEB 2017

Habitat for Humanity SA hosted a cocktail event in Cape Town for various key stakeholder partners from Government, the private sector, schools and other NGO's to introduce and meet our newly appointed National Director, Patrick Kulati.

Relaying his own personal experience of the challenges of growing up without decent and adequate shelter, Patrick provided the background of the vast housing need in South Africa and Habitat SA's response to addressing this through their 5-year Strategic Plan.

Emphasizing throughout that the key to the overall success of the plan is in the power of partnerships across all sectors of society from the people (communities we serve at the centre and forefront of the process), public and private sectors in what Habitat SA refers to as their P4 approach.

The Strategic Plan was well received with comments ranging from requests for Patrick to present it to a wider audience to a challenge for Habitat SA to investigate a deeper approach into enterprise development.



***“Over the past 15 years I have witnessed over two hundred Sherwood residents paying off their houses and receiving their title deeds. I will never forget when we built over 300 houses in the community during a Jimmy Carter build for people who came from shacks and over-priced rental rooms and overpopulated family homes. The joy and happiness on their faces when receiving their title deed has been a highlight in my life and it makes me proud to work for a company that is there to serve others.”***

**Helga De Villiers**

Housing Finance Department,  
Habitat for Humanity SA





HABITAT HUDDLE  
Mfuleni, Western Cape

## VOLUNTEER BUILD EVENTS

**By partnering with communities, government, local construction companies, donors and the private sector, Habitat SA is able to construct and improve shelter for South Africa's low-income families through Volunteer Build Events.**

A vital aspect to connecting volunteers with a community is a mutually beneficial exchange. Stereotypes and preconceived ideas are challenged, hearts are changed and lives are transformed. Volunteers often report that they receive far more from the experience than what they give. This is an important part of Nation Building; relevant particularly now in South Africa's development.

**We see the volunteer build programme as a vital catalyst for broader, long-term development of the families and communities we serve; uplifting families from shelter-poverty to stability and self-reliance.**

## WHERE WE BUILD

GAUTENG

KWAZULU NATAL

WESTERN CAPE



We are a national organisation with offices in Western Cape, Kwazulu Natal and Gauteng. We desire to deepen our impact incrementally through expanding our programmes into other South African provinces where shelter poverty is identified as a critical concern. We will address shelter poverty wherever we have working partnerships.





*In isiXhosa, Mfuleni means “river.” Like a river, Mfuleni has never been static or still. The community is relatively new, having grown from an inflow of new inhabitants from neighbouring townships in the 1990’s, and is now home to over 20 000 households.*

## MFULENI, WESTERN CAPE YEAR IN REVIEW

- A new interim **leadership committee** in Bardale, Mfuleni was appointed by the community to work in partnership with Habitat SA. Community meetings were facilitated with the new group who showed eagerness and passion for advancing their community’s developmental needs.
- On 9 July 2016, a successful community event was held - initiated by the **Kids4Kare team** - devoted to educating and upskilling the community on the importance of animal care.
- During the week of the 20 - 24 of February we hosted our first **Global Village Team** for the year. Students from **Dhahran High School**, (an American High School situated in Dhahran, Saudi Arabia) arrived to participate in our build week in Mfuleni as part of our Global Village programme. The school has 600 students with over 35 nationalities and has run a very competitive Habitat for Humanity club for the past 10 years. The main club chaperones are South African and were ecstatic to give back to their own people. The student body takes their club motto and Habitat’s Mission - “*create a world where everyone has a decent place to live*”- to heart and takes great pride in travelling to foreign countries to help the underprivileged. Habitat for Humanity SA and the community of Mfuleni are grateful for their support.





*“Every drop of sweat is like a thousand in the eyes of God.”*

**Dharhan student**



*Despite their challenges, the vibrant community is a current of hope and creativity. In Bardale, an area in Mfuleni where our build events are held, many of the residents are elderly, disabled or economically vulnerable persons. They have advocated for and secured land tenure and are now finally realising their dream of owning a home for the first time.*

## NELSON MANDELA DAY CLEAN-UP EVENT

The Mfuleni community in partnership with Habitat for Humanity SA hosted a **Community Hall Clean-up Campaign** aimed at enhancing social cohesion and creating awareness around the negative implications of violent protests that result in the destruction of communal property. Habitat SA worked alongside the local leadership to mobilise the community for 67+ minutes of service. Over 90 community members gathered to clean up a local hall that had been damaged during protest action. While the community was excited to commemorate Madiba's legacy with their own volunteer time, Habitat SA and the leadership also facilitated important conversations about the importance of nonviolent protests and taking accountability for local resources.





## WORLD HABITAT DAY: 3 – 27, OCTOBER 2016

**Communities empowered through holistic development and decent shelter.** During the **World Habitat Day Team Build**, 20 teams of active citizens partnered with the people of Mfuleni to take action and help build 11 homes. The week was made possible by countless partnerships, especially between the Bardale community, VHP Holdings (who oversaw the construction process), the City of Cape Town and the Western Cape Government.

The week began with an inspiring Opening Ceremony featuring Mama Jennifer, a community member who gave a powerful devotion; Mr. Thando Mguli, the Head of the Department of Human Settlements for the Western Cape Government; Mr. Sean van Horsten, the Director of VHP Holdings; and Mr. Bongani Thembele, a community leader.

Mr. Mguli said that with the number of informal shacks in Mfuleni: ***“This is an area where government, non-profits, and the private sector must come together to change the lives of people for the better.”*** We are honoured to collaborate with government and our sector partners to work towards decent, affordable shelter and upgraded informal settlements for all South Africans.

After an energizing team huddle, the teams moved to site and began to form brick chains, mix dugh, and assist the builders. Each build site was bustling with activity and solidarity, as teams worked alongside a Crew Leader (a local community member who underwent Habitat SA’s training programme to lead teams of active citizens). Some of the soon-to-be homeowners including Ms. Zimamele also helped to build their homes alongside the VHP builders. She was happy to join a brick chain and spend time with the active citizens on site.

By Friday, 11 housing structures were completed. These homes provide the foundation for a better life for 11 families. Habitat will continue to partner with these families and the rest of the Mfuleni community in their development journey.

**Thank you to the community; the active citizens working hard on site; our partners; and everyone else who contributed to the memorable Team Build!**

*In partnership with local construction companies, VHP, Nokhanya Services and Sbu-Leno, and together with the Western Cape Government, Habitat SA has built 531 houses in Mfuleni since 2007.*

*Homepartners have been mobilized to participate in the housing development process. Before each build event, local residents are recruited to be trained as Crew Leaders, Block Leaders, Car Guards, Logistics and Parking Marshals to support volunteer events. Many of these residents continue to use the construction skills that they learn to build and renovate their own homes themselves.*



*Pelican Park was initiated in 2013 in partnership with the City of Cape Town, Power Construction and the Western Cape Department of Human Settlements. It is a flagship Integrated Residential Development Programme (IRDP) project, but residents still face many challenges.*

## PELICAN PARK, WESTERN CAPE : YEAR IN REVIEW

- 9 Pelican Park members were trained on proposal writing and a further 3 participated in a financial literacy workshop (Daily Savings) facilitated by an external stakeholder. Both trainings were aimed at enhancing the leadership's skill and capacity to mobilize resources to support their community.
- Pelican Park leadership committee actively planned and hosted a women's day event for their community. They got motivational speakers to inspire the women and concluded the day with a practical activity aimed at fostering social cohesion. This indicates how the leadership focus on holistically developing their community.
- Habitat SA secured a free ticket for one Pelican Park member who has a broad community network to attend a Fundraising Do-ference held by the **Bertha Centre of Innovation**. This conference equipped her with fundraising knowledge which enabled her to support the economic development in the community.
- A new leadership committee, Civic Association launched their programmes to uplift the Pelican Park community. The fact that this was not seen as a threat to the **Pelican Park Owner's Association (PPOA)**, reveals the need for a leadership structure that really serves the needs of the broader community.
- Final feedback in June from the Pelican Park 100-household **Poverty Stoplight Tool (PST)** pilot reflected positive change and impact after various interventions like coaching sessions from the PST facilitators were introduced by Habitat SA. This reflects the developmental approach of this intervention as community members take direct ownership of their development.
- In meeting the objective of connecting home-partners in Pelican Park to resources and services, one community member got admitted to a two-year enterprise development course run by The Clothing Bank.
- Pelican Park hosted its first community information day with 26 different stakeholders who shared opportunities and resources enabling 79 community participants to connect and leverage these opportunities on their journey out of poverty.



**JOHN BAILEY & SHEYAAM JACOBS**  
Pelican Park, Western Cape



## PELICAN PARK, WESTERN CAPE : YEAR IN REVIEW

- 4 residents in Pelican Park were sponsored to attend the **Global Leadership Summit (GLS)**. They received a GLS DVD and as a result have been inspired to take action in their community.
- The **Knights of Horizon** in Pelican Park registered as an NPO through the help of Habitat SA. This will enable them to apply for funding to continue their community initiatives.
- 30 Pelican Park residents participated in the enterprise development programme with **Junior Achievers SA (JASA)**. 28 participants received their certificates for successfully completing the training. 6 participants have started their own businesses within the community.
- Habitat SA continues to mediate and assist where conflict amongst various leadership structures in Pelican Park causes disunity in the community. Habitat SA's focus is to engage all leadership structures and ensure that all project partners are working towards achieving the same community development goals.
- Habitat SA facilitated a community engagement platform in partnership with the Pelican Park ward councillor to discuss conflict and competing interests amongst community leadership structures. A total of 56 community members were involved and the engagement culminated in the formation of a collaborative leadership structure that can work towards inclusive development.
- A Pelican Park Collaborative Committee workshop was facilitated in partnership with an external facilitator from the **Community Development and Resource Centre (CDRA)**.
- 100 Pelican Park youth attended the Youth Day event in commemoration of the June 16 youth who lost their lives during apartheid. The purpose was to promote social cohesion in the community as they celebrated and showed off their various talents.

*"I am passionate about a community that I am part of and would love to see it as a thriving, crime free and self-sufficient community."*

**Sheyaam Jacobs**



*“Not only has it [JASA Enterprise Development Programme] added value to my part-time business, but it has allowed me to grow as an entrepreneur. I am now able to see the heart of the community and find ways to not only uplift myself but to uplift others and help achieve their goals.”*

**Miles Titus, Pelican Park**







*Orange Farm Extension 6 is located 45 kilometres south-west of Gauteng, and Habitat SA has been involved with the community since 2008. Initially, the engagement focused on building houses. Since 2015 the strategy has evolved to include growing strong, community-based leadership.*

## ORANGE FARM : YEAR IN REVIEW

- The Orange Farm leadership committee, **@6 Community Development Organisation (@6CDO)**, successfully registered as a legal entity with the Department of Social Development. This enables them to access funding and resource opportunities from both the private and public sector to further their own community development.
- @6CDO facilitated a successful volunteer engagement with Dickies. A jungle gym for the Isiboniso Primary School children was constructed and two classrooms were decorated with art paintings.
- Two members of @6CDO attended training on tax and section 18A, to ensure that they develop an understanding of SARS requirements and compliance.
- The **Enhanced People's Housing Project (ePHP)** funding proposal was signed by the City of Johannesburg at the ePHP forum. This makes way for further engagements with the Department of Housing Gauteng for partnership projects in Gauteng and Orange Farm.
- @6CDO successfully reviewed their **Community Action Plan (CAP)** for the year and prioritised initiatives that address the most urgent needs for their community.





**NELSON MANDELA DIY WORKSHOP**  
Orange Farm, Gauteng

## NELSON MANDELA DAY DIY HOME IMPROVEMENT

***“Do it yourself! Do it yourself!”*** was the resounding chant at the end of Habitat SA’s **Do-it-Yourself (DIY) Home Improvement Workshop** on Nelson Mandela International Day. At the workshop in Orange Farm, the community was upskilled with knowledge and DIY skills to make their homes safer and healthier for their families.

Homeowners learned how to do incremental upgrades and repairs to their homes. The participants split into groups to learn about tiling, electricity, painting and plumbing. In the words of Vuyiswa, a 22-year-old participant from a child-headed household, ***“I have the knowledge and experience now! I have the confidence!”***



## WORLD HABITAT DAY : ORPHANS & VULNERABLE PERSONS UPGRADES

The **World Habitat Day Event** in Orange Farm where Habitat SA hosted over 750 volunteers over a five-day period was a huge success. Fourteen prioritised houses were renovated and three were adopted by volunteering organisations. The event provided temporary employment to 32 youth and 30 local artisans who assisted with the home repairs.

**Mr Edward Nare**, 62, was diagnosed in 2006 with an illness which doctors could not explain. Prior to this, he started to lose his mobility and one morning when he woke up he was paralyzed from the waist down and his speech was affected.

The house that Edward built was not wheelchair friendly and upon the third visit to his home, he was quick to say he is profoundly grateful for what was done to his house. He highlighted that the wheelchair rail in the bathroom and wheelchair ramp has made his life much easier for a person who is wheelchair bound as he can manoeuvre in and out of the house with ease.

***“When volunteers renovated my house, not only my house was renovated, but my life was renovated.”***

Edward regained his independence and confidence. He can now wheel himself in and out of his house when he needs to and is no longer dependant on anyone to lift him in the bathroom or to assist him outside.



***"I was blind and now I can see in that I was not aware of what was happening around me in the community and that I can play a role to impact my immediate community in such a simple yet in an impactful way. The programme has helped me to gain self confidence, thanks to Habitat [SA]"***

**Stanley Nhlapo,**  
@6 Community  
Development  
Organisation





**ISIBONISO COMBINED SCHOOL**  
**Orange Farm, Gauteng**





## LIBRARY CONTAINER DONATION

A container filled with 'Goods in Kind' arrived from the USA - divided among three projects - the first of three sponsored refurbished library containers was delivered to Isiboniso School (Orange Farm). The last day of our World Habitat Day build week represented a very special day for the children of Isiboniso School as they broke out in song with, ***"Oh what a wonderful day"*** on seeing the library container with books and stationery kindly donated for their use. This would not have been possible without the support of very special people involved; **Kids Kare 4 Cape Town**, (a US-based fundraising initiative run by two 17 year old students), **Container Rental & Sales** (for the refurbishment of the container), **Seaco Global Ltd SA** in providing the container, **Dekon Projects (Pty) Ltd** for the provision of shelving, **Ellies Electrical** for the electrification of the container and **Supply Chain (Pty) Ltd** for the transportation of the container to Gauteng. On behalf of the Orange Farm ext. 6 community and the children of Isiboniso Primary School, a special thank you for making this possible! We are deeply humbled by your support of this project and wish to pass on the following message which was received from Reginald Nkosi, Principal, and staff of the school: ***"The library presents a source of creating a rare habit of reading in the quest for knowledge. We pass on our heart-felt gratitude to all of you at Habitat for Humanity and all the sponsors who are involved in building our community."***



## UMGABABA : YEAR IN REVIEW

*In 2008 the Kwazulu Natal Department of Human Settlements appointed Habitat SA as a Community Resource Organisation (CRO) in the Ethekwini Municipality to provide social facilitation assistance towards the construction of houses in Umgababa in KwaZulu Natal as a People's Housing Process subsidized housing scheme.*

- Habitat facilitated a **Strengths, Weaknesses, Opportunities and Threats (SWOT)** analysis workshop attended by 52 Umgababa leadership members and newly elected councillors in the Umgababa project. The outputs for this workshop will be used to guide implementation of top-structure, and work with the leadership to turn project weaknesses and threats into strengths and opportunities.
- The Umgababa leadership reviewed their **Community Action Plan (CAP)** for the year, during which a Poultry Farming Project was prioritised for implementation with 2 selected cooperatives. Participants have successfully completed the Poultry Farming structure and they will be procuring the chicks for the next stage.
- Successful facilitation of a two-day workshop on Self-Awareness and Conflict Resolution to the Umgababa Leadership Committee to address challenges and foster better collaboration amongst the existing leadership.
- The Umgababa Project approval was successfully signed by the Member of the Executive Council (MEC), Department of Human Settlements, KwaZulu Natal (KZN DoHS). Umgababa leadership are currently informing the community of the project approval and the way forward following confirmation received from the structural engineer and Geosure Geotechnical Engineer for the implementation phase.





Umgababa, Kwazulu Natal

“Working with Habitat for Humanity SA, has taught me a very simple lesson in life, **‘the more you give – the more you receive’**. Modern day society has taught us to quantify giving and receiving in financial terms. We are sometimes blinded to the gifts of greater value like **time, humility, respect and friendship**. Working in Orange Farm has given me the opportunity to experience these gifts. While helping build houses for the ‘less fortunate’ (in monetary terms only), I couldn’t help but notice the little kids on the street, playing with a ‘soccer ball’ that resembled a torn up rag, laugh, smile and give of their best, oblivious to the fact that they ‘didn’t have’. I noticed the lady hanging up clothes with the biggest smile on her face, oblivious to the fact that she ‘didn’t have’. I noticed the old man selling food (that turned out to be a part of the cow I had never seen before), with a huge smile on his face, oblivious to the fact that he ‘didn’t have’. I noticed the people helping their neighbours build houses, smiling when WE built a wall incorrectly, and had to tear it down and rebuild it, in spite of the fact that they ‘didn’t have’.

What they didn’t have financially, they possessed in gifts of far greater value. I ended my time there understanding that I was the one who actually ‘didn’t have’. Lessons like these are few and far between, and I would like to encourage everyone out there to support causes like Habitat for Humanity, because **‘the more you give – the more you will receive.’**”

#### **Herman Enoch**

Marketing and Communications Manager,  
Federated Employers Mutual (FEM)





*In addition to community development, we partner with relevant civil society stakeholders to advocate for changes in the systems, policies and attitudes that prevent access to decent shelter for South Africa's low-income families.*

## SOLID GROUND

During FY17, Habitat SA secured funding through the **Solid Ground Campaign** – a global advocacy campaign of Habitat for Humanity International. This campaign is aimed at changing land policies and systems in more than 25 countries through National organisations affiliated with Habitat for Humanity International. The campaign is built on the belief that by improving access to land, more people can live in decent housing. Habitat for Humanity South Africa set out to champion this campaign through focussing on issues of slum upgrading and tenure security by taking actions to Influence the forthcoming national policy and grant instruments directed at informal settlement upgrading. **The key successes from the campaign are:**

Habitat SA successfully hosted 4 **Practitioner's Platform engagements** around the topic of sectoral collaboration in influencing policies and systems around informal settlement upgrading. The Practitioner's Platform engagements serve to fill a gap within the intermediary sector by advancing organisational development and building sector capacity between different stakeholders. From these engagements, several NGO's in the sector explored opportunities for vision aligned partnerships for project-level implementation and several joint initiatives and policy submissions regarding the forthcoming national human settlements policy were formulated.

Habitat SA developed and published 2 user-friendly case studies of our efforts in the informal settlements of Langrug and Sweet Home Farm (in partnership with **Ubuhle Bakha Ubuhle (UBU)**). These case studies are available on the Habitat SA website and reflect on the lessons we learnt as an intermediary organisation working in informal settlements.

Habitat SA developed and published a user-friendly toolkit for intermediary organisations working in the human settlement sector, to offer guidance on how to leverage government budget allocations through the several subsidised housing programmes that are currently in the national housing code.

## HABITAT III

In October 2016, Habitat SA attended the **Habitat III conference** in Quito, Ecuador. This conference is the United Nation's conference on Housing and Sustainable Urban Development and is held every 20 years. At this global conference the 2030 Agenda for Sustainable Development (the New Urban Agenda) underpinned by the United Nation's 17 Sustainable Development Goals was officially adopted. This conference offered a unique opportunity to discuss the important challenge of how cities are planned and managed in order to fulfil their role as drivers of sustainable development and shape the implementation of new global development and climate change goals. A representative from Habitat SA also presented on South Africa's involvement in the Solid Ground campaign at the Habitat for Humanity booth at the conference.

## INFORMAL SETTLEMENT SUPPORT PROGRAMME (ISSP)

During the course of FY17 Habitat SA, in collaboration with the Isandla Institute and the Palmer Development Group was contracted by the Western Cape Department of Human Settlements to develop a strategic guiding document to outline a sector-wide approach to informal settlements and informal settlement formation. This document, called the **Informal Settlement Upgrading Support Programme (ISSP)** provides guidance to provincial departments and local municipalities (as the primary implementers of settlement upgrading initiatives) in the Western Cape.

The ISSP was formally adopted by the Western Cape government early in 2017, and as a consequence of the adoption Habitat SA, in collaboration with the **Development Action Group (DAG)** facilitated the Integrated Sustainable Human Settlements course to 49 municipal officials from 20 municipalities offered by **University of Cape Town (UCT)** and **Western Cape Department of Human Settlements (WC DoHS)**. The course was solely focused on informal settlement upgrading against the backdrop of the provincial ISSP. Habitat SA was also formally requested by the Provincial Department of Human Settlements to be part of the ISSP Forum, which will facilitate the implementation of the Western Cape strategic priorities in accordance with the shifts identified in the ISSP.



## SUSTAINABLE DEVELOPMENT GOALS

2015 marked the arrival of a new development era for the United Nations with the merging of the Millennium Development Goals and the **Sustainable Development Goals**. The Sustainable Development Goals set forth a list of goals to end poverty, protect the planet, and ensure prosperity for all as part of the United Nations' new sustainable development agenda.

Driven by the vision that everyone needs a decent place to live, Habitat SA also welcomes the adoption of the New Urban Agenda and supports its emphasis on adequate and affordable housing, secure land tenure, and community-led development. We recognise that cities are dynamic hubs of activity that are interconnected and continuously evolving. Housing also forms a large part of our cities and therefore serves as a platform that connects and improves urban quality of life as an integral and integrating element of sound urban development and urban policies. Thus, in addition to boosting access to adequate and affordable housing, Habitat SA is committed to promoting sustainable cities, increasing security of tenure and catalyzing market development to implement the New Urban Agenda in South Africa.

### 11 SUSTAINABLE CITIES AND COMMUNITIES



#### GOAL 11: Make cities and human settlements inclusive, safe, resilient and sustainable

This includes ensuring access for everyone to adequate, safe and affordable housing and basic services, and upgrading slums. It also aims to enhance inclusive and sustainable urbanisation and build capacity for participatory, integrated and sustainable human settlements planning and management.

### 17 PARTNERSHIPS FOR THE GOALS



#### GOAL 17: Strengthen the means of implementation and revitalise the global partnership for sustainable development

Key aspects are mobilising financial resources for developing countries from multiple sources, and effective and targeted capacity-building. This approach recognises that sustainable urban development and management are crucial to quality of life. It is vital to work with local authorities and communities to renew and plan cities and human settlements which foster community cohesion and personal security, and stimulate innovation and employment.



## SECTOR ENGAGEMENTS

During the course of FY17 Habitat SA participated in several sector engagements in an attempt to build stronger partnerships and to consolidate our advocacy efforts in order to lobby for significant changes in policies and systems. In order to achieve this, Habitat SA took several action steps and initiated several partnerships and collaborative initiatives with sector partners.

**The key successes from these partnerships and initiatives are:**

On several occasions Habitat SA participated in the Western Cape Department of Human Settlements' review of the **National Housing Code** and deliberations for its impact in the current discourse on the drafting of the Human Settlements White Paper as well as on the revision of the Guidelines for Human Settlement Planning and Design (also referred to as the Red Book).

Habitat SA participated in the **Good Governance and Learning Network's (GGLN)** members meeting at which Patrick Kulati, Habitat SA's National Director, was elected onto the **GGLN Reference Group** for 2017/2018.

Habitat SA was furthermore selected by the GGLN to submit a paper (in partnership with UBU) on the participatory informal settlement upgrading project in Sweet Home Farm, Philippi for the **2017 State of Local Governance (SoLG)** publication. This paper sought to investigate power redistribution dynamics in the governance of cities and asked the question; who builds the city?

Habitat SA presented at the 3rd (2016) and 4th (2017) **Annual Affordable Housing Africa Conferences** in Cape Town. Both presentations dealt with the importance and value of a people-centred, coordinated, coherent and pro-active social facilitation programme in the provision of subsidised housing.



**BRIC COMMITTEE MEMBERS**  
**V&A Waterfront, Western Cape**

## 2017 CYCLATHON, 27 JANUARY

It's said that it takes a community to raise a child, but what does it take to raise a community? As it turns out, the students from **Rustenburg, Bishops, Westerford, Herschel** and **Rondebosch**, who make up the BRIC committee were the ones, in turn, embodying the meaning of supporting others in need. The Cyclathon in its 12th year ran non-stop, through the night from 5pm on Friday the 27th of January until 6pm Saturday the 28th and was graciously hosted by the **V&A Waterfront**.

Dressed in their branded white t-shirts, with laughter resonating into the crisp evening air, the delight on the students faces was very much evident as they participated in the event. Singing in unison together with the performers, powerful waves of energy emanated from the amphitheater. The hourly raffles drew anxious crowds, waiting in eager anticipation. Families, students, cyclists and even a "live statue" performer got in on the action. The turnout was amazing, the weather was perfect and the atmosphere was electric! With bodies aching and muscles burning the perseverance of the cyclists was an awe-inspiring feat. Habitat SA are deeply grateful to the students for continuing to support us each year with this fundraising event. Thank you to all the generous sponsors who offered prizes for the crew and ticket holders.

We applaud the hard work and dedication that the BRIC committee and the 'cyclathon crew' put into this unforgettable annual event.

# AUDITED FINANCIAL STATEMENTS : YEAR ENDED 30 JUNE 2017

## Audited Statement of Financial Position

Figures in Rands	2017	2016
<b>Assets</b>		
Non-Current Assets	232 647	291 878
<b>Current Assets</b>	5 682 379	5 824 067
<b>Total Assets</b>	5 915 026	6 115 945
<b>Funds and Liabilities</b>		
Accumulated Funds	-575 870	316 439
Deferred Income and Liabilities	6 490 896	5 799 506
<b>Total Funds and Liabilities</b>	5 915 026	6 115 945

## Audited Statement of Comprehensive Income

Figures in Rands	2017	2016
<b>Revenue</b>	13 138 979	10 718 537
Other Income	1 057 591	814 731
<b>Operating Expenses</b>	-15 527 424	-15 439 871
<b>Operating deficit</b>	-1 330 854	-3 906 603
Investment Revenue	456 677	405 004
Finance Costs	-18 132	-2 181
Surplus/(deficit) for the year	-892 309	-3 503 780
Other comprehensive income	-	-
<b>Total (deficit) for the year</b>	-892 309	-3 503 780



## AUDITED FINANCIAL STATEMENTS : YEAR ENDED 30 JUNE 2017

The loyal support of our donors enables us to continue to bring people together to provide decent shelter, improve livelihoods and reduce housing poverty for low-income families.

Your donations qualify for a Section 18A Tax Certificate and count towards your BBBEE scorecard.

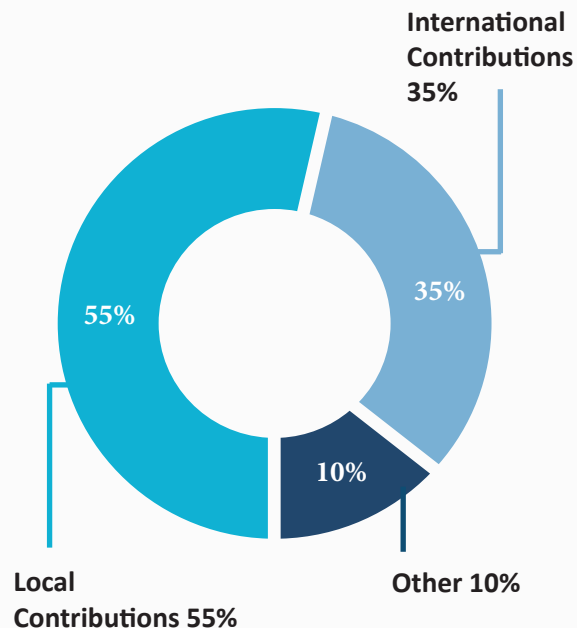
We are Empowerdex verified BBBEE Level 4.

### INCOME FOR YEAR ENDED 30 JUNE 2016

International Contributions	R 5 352 379
Local Contributions	R 4 809 608
Donations in Kind	R 556 550
Other	R 1 219 735
	<b>R 11 938 272</b>

### INCOME FOR YEAR ENDED 30 JUNE 2017

International Contributions	R 5 118 762
Local Contributions	R 8 020 217
Donations in Kind	R 0
Other	R 1 514 268
	<b>R 14 653 247</b>

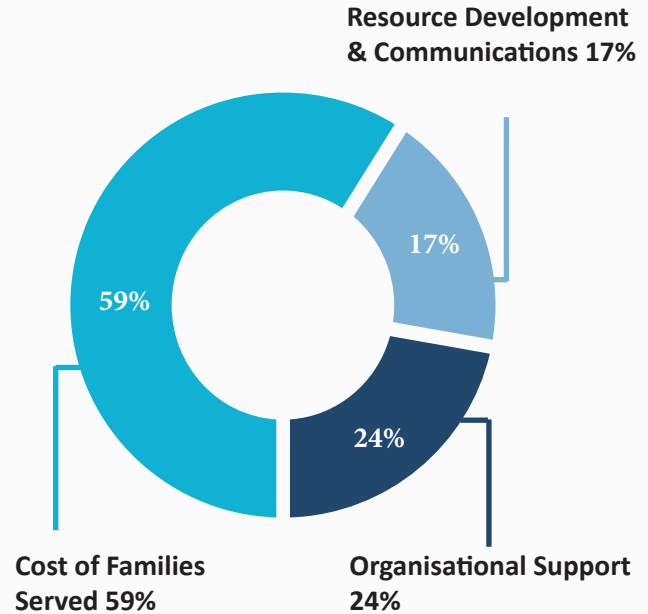


## EXPENSES FOR YEAR ENDED 30 JUNE 2016

Resource Development & Comms	R 3 212 396
Organisational Support	R 3 751 894
Cost of Families Served	R 8 477 762
	<b>R 15 442 052</b>

## EXPENSES FOR YEAR ENDED 30 JUNE 2017

Resource Development & Comms	R 2 679 772
Organisational Support	R 3 690 645
Cost of Families Served	R 9 157 007
	<b>R 15 545 556</b>



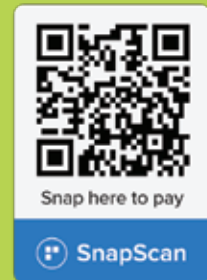
## HOW TO GIVE

### Corporates:

CSI, BBB-EE, Employee Engagement (Volunteer Builds), Payroll Giving, Gifts in Kind

### Individuals:

Online: [www.habitat.org.za/get-involved/#donate](http://www.habitat.org.za/get-involved/#donate): Direct Transfer, GivenGain  
Tithe, Volunteer Build Events, Gifts in Kind, Internships



## OUR VALUED DONORS

### R 1 MILLION +

The Federated Employer's Mutual Assurance Company (RF) Proprietary Limited (FEM)	R 2 500 000
Habitat for Humanity International	R 2 018 072
Habitat for Humanity Nadacia	R 1 265 508
DOW Chemicals	R 1 069 530
Maria Marina Foundation	R 1 167 979

### R 500 000 +

Habitat for Humanity (EMEA)	R 678 330
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### R 100 000 +

Habitat for Humanity (Tithe)	R 403 368
AECOM	R 200 000
Dharhan High School	R 146 181
Digital Outsource Service	R 140 000
Wells Fargo	R 126 749
Webber Wentzel	R 100 000
Valspar SA	R 100 000
Nedbank Private Wealth	R 100 000

MultiChoice	R 100 000
Kantar Millward Brown	R 100 000
3M South Africa	R 100 000

### R 50 000 +

Whirlpool	R 99 359
Michael Mount Waldorf College	R 92 118
Teleperformance SA	R 66 000
Rustenburg Girls High School	R 66 000
Habitat for Humanity Canada	R 64 172
St Johns Parish	R 60 000
Coronation Fund Managers	R 55 000

### R 10 000 +

New Clicks Group	R 42 000
Deloitte & Touche	R 42 000
Springfield Convent School	R 40 000
Delta Property Fund	R 40 000
ACI Worldwide	R 39 820
Upton Properties	R 28 000
E Blake	R 27 278
Steven George Bird	R 25 000

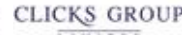
Media 24	R 25 000
GivenGain	R 22 721
NMC (Pty) Ltd	R 20 000
Landis+Gyr	R 20 000
Deutsche Bank Foundation	R 20 000
MySchool	R 19 105
DF Malan High School	R 14 280
Vunanai Fund Managers	R 14 000
Rotary Club of Claremont	R 14 000
HHO Africa	R 14 000
Paul Meyers	R 12 000
R&L Architects	R 10 000
Jonathan Overett	R 10 000
Carbon Calculated	R 10 000
<b>R 100 +</b>	
Rabie Property Group	R 8 500
Claremont Methodist Church	R 7 295
My Wander Year	R 7 125
TCI Group	R 6 000
Seth Falconer	R 6 000

5one Marketing	R 5 200
Peace of Moxy	R 5 000
Margaret Hulme	R 5 000
Forward Fund	R 5 000
Anonymous Donations	R 5 000
AVCON Structural Engineers	R 4 200
Westerford High School	R 4 025
Sibongile Sithole-Dixon	R 3 000
Charities Aid Foundation of SA	R 2 877
Hout Bay High School	R 2 700
MC Saatchi Abel	R 2 500
Mduduzi Nzimande	R 2 000
IES Abroad	R 1 500
Henri Bagart	R 1 500
B.R.I.C Tiny Tots Educare	R 1 500
Silicon Valley	R 1 310
Caitlin	R 1 000
DJ von Zeuner	R 450
Glen Donation	R 300
Jerome Appadoo	R 223



The Mkhombo Family	R 200
Luke	R 100
A. Naidoo	R 100
<b>GIFTS IN KIND</b>	
Builders Warehouse	R 200 000
Mentholatum (OXY)	R 151 327
Oasis Digital Networks	R 115 300
Dummet & Co (Transform)	R 57 200
Integrated Reporting & Assurance Services (IRAS)	R 30 000
Downings Hiring CC	R 23 806
Kantar Millward Brown	R 19 269
Nucleus Supply Chain	R 17 670
Red Security	R 11 531
ER24	R 12 981
Juta & Company Ltd	R 10 469
SBS Softel	R 6 630

**To our valued partners and stakeholders, we thank you for your support in FY17.**





Given the challenges facing South Africa's low-income families, government alone cannot meet the demand for adequate shelter and decent livelihoods in our affected communities. It requires the support of everyone to contribute their time and resources as well as raise their hearts, hands and voices to assist in buiding strength, stability and self-reliance through shelter.

# get involved

**Cape Town Office:**  
Office 201, Pine Park  
1 Logan Way, Pinelands, 7405

**T: +27 21 657 5640**  
**M: +27 81 840 7968**

**Gauteng Office:**  
52 Glenhove Place, Melrose Estate,  
Johannesburg, 2196

**T: +27 11 836 0710**

**Kwazulu Natal Office:**  
808 – 809 Musgrave Office Towers,  
115 Musgrave, Musgrave, 4001

**T: +27 31 309 8482**

**info@habitat.org.za**  
**www.habitat.org.za**



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